CITY OF CHICAGO DEPARTMENT OF PROCUREMENT SERVICES ROOM 403, CITY HALL, 121 N. LA SALLE ST.

JNCP	Form	Rev	

JUSTIFICATION FOR NON-COMPETITIVE PROCUREMENT

For contract(s) in this request, ans	wer applicable questions in each	ch of the 4 major subject areas	below in accordance with	the <u>Instructions for</u>
Preparation of Non-Competitive P				
Request that negotiations be cond	ucted only with AVID COM	SULTING, LLC for the p	product and/or services des	scribed herein.
inis is a request for (One-	1 ime Contractor Requisition #	conv	/ attached) or	Term Agreement or
Delegate Agency (Check one	e). If Delegate Agency, this red	quest is for "blanket approval"	of all contracts within the	
(Program Name)	(Attach List)	Pre-Assigned Specification No. Pre-Assigned Contract No.)	
COMPLETE THIS SECT	ION IF AMENDMENT	FOR MODIFICATION	TO CONTRACT	
Describe in detail the change in ter for the change. Indicate both the o supporting documents. Request ap	original and the adjusted contra	act amount and/or expiration da	te with this change, as app	and the specific reasons olicable. Attach copy of all
Contract #:			e:	
Specification #:		Contract or Program Desc	ription:	
Mod. #:	(Attach L	ist, if multiple)		
Originator Name	Telephone	Signature	Department	
•	•	_	Department	Date
Indicate SEE ATTACHED in each	box below if additional space	needed: See att	Takel	
() PROCUREMENT HISTO	ORY	(
			S. S. R. B.	
() ESTIMATED COST		DATE	: 0: 100 3:5	
<u> </u>		UNIE		
		APPR	OVERIAL PROPERTY.	
() SCHEDULE REQUIREM	IENTS	COMB	mount	
() SCHEDULE REQUIREM	ENIS	APPR	OVER	
		DETT	OM TO DEST	
() EXCLUSIVE OR UNIQU	E CADADII ITV	REIU	AND DESCRIPTIONS	
() EXCLUSIVE OR UNIQU	E CAPABILITY	DISA	PROVED	
() OTHER				
,				
				1
		TOTAL CONTROL STATE OF THE STAT		
Miller	Ω	lilai		• ()
APPROVED BY: / Chile	there 9	///06		9/1/06
OR DESIGNE	. IIE.IE	BOAI	RD CHAIRPERSON	* DATE

INSTRUCTIONS FOR PREPARATION OF NON-COMPETITIVE PROCUREMENT FORM (Rev. 5/04)

If a City Department has determined that the purchase of supplies, equipment, work and/or services can not be done on a competitive basis, a sole source justification must be prepared on this "Justification for Non-Competitive Procurement Form" in which procurement is requested on a non-bid or non-competitive basis in accordance with 65 ILCS 5/8-10-4 of the Illinois Compiled Statutes. All applicable questions in each Subject Area below must be answered. The information provided must be complete and in sufficient detail to allow for a decision to be made by the Non-Competitive Procurement Review Board. Also attach a complete CPAC Project Checklist, and any other required forms (see Other #1, below). The Board will not consider justifications with incomplete information documentation

PROCUREMENT HISTORY (INCLUDING FUTURE PROCUREMENT OBJECTIVES)

- 1. Describe the requirement and how it evolved from initial planning to its present status.
- 2. Is this a first time requirement or a continuation of previous procurement from the same source? If so, explain the procurement history.
- 3. Explain attempts made to competitively bid the requirement. (Attach copy of notices and list of sources contacted)
- 4. Describe all research done to find other sources. (List other cities contacted, companies in the industry contacted, professional organizations, periodicals and other publications used).
- 5. Explain future procurement objectives. Is this a one-time request or will future requests be made for doing business with the same source?
- 6. Explain whether or not future competitive bidding is possible. If not, why not?

ESTIMATED COSTITE "ESTIMATED COST"

{tc ""}

- 1. What is the estimated cost for this requirement (or for each contract, if multiple awards contemplated)? What is the funding source?
- 2. What is the estimated cost by fiscal year, if the job project or program covers multiple years?
- 3. Explain the basis for estimating the cost and what assumptions were made and/or data used (ie. budgeted amount, previous contract price, current catalog or cost proposal from firms solicited, engineering or in-house estimate, etc).
- 4. Explain whether the proposed Contractor or the City has a substantial dollar investment in original design, tooling or other factors which would be duplicated at City expense if another source was considered. Describe cost savings or other measurable benefits to the City which may be achieved.
- 5. Explain what negotiation of price has occurred or will occur. Detail why the estimated cost is deemed reasonable.

SCHEDULE REQUIREMENTS (tc "SCHEDULE REQUIREMENTS")

- 1. Explain how the schedule was developed and at what point the specific dates were known.
- 2. Is lack of drawings and/or specifications a constraining factor to competitive bidding? If so, why is the proposed Contractor the only person or firm able to perform under these circumstances? Why are the drawings and specifications lacking? What is the lead time required to get drawings and specifications suitable for competition? If lack of drawings and specifications is not a constraining factor to competitive bidding, explain why only one person or firm can meet the required schedule.
- 3. Outline the required schedule by delivery or completion dates and explain the reasons why the schedule is critical.
- 4. Describe in detail what impact delays for competitive bidding would have on City operations, programs, costs and budgeted funds.

EXCLUSIVE OR UNIOUE CAPABILITY (tc "EXCLUSIVE OR UNIOUE CAPABILITY")

- 1. If contemplating hiring a person or firm as a Professional Service Consultant, explain in detail what professional skills, expertise, qualifications, other factors make this person or firm exclusively or uniquely qualified for the project. Attach copy of cost proposal and scope of services.
- 2. Does the proposed firm have personnel considered unquestionably predominant in the particular field?
- 3. What prior experience of a highly specialized nature does the person or firm exclusively possess that is vital to the job, project or program?
- 4. What technical facilities or test equipment does the person or firm exclusively possess of a highly specialized nature which is vital to the job?
- 5. What other capabilities and/or capacity does the proposed firm possess which is necessary for the specific job, project or program which makes them the only source who can perform the work within the required time schedule without unreasonable costs to the City?
- 6. If procuring products or equipment, describe the intended use and explain any exclusive or unique capabilities, features and/or functions the items have which no other brands or models, etc. possess. Is compatibility with existing equipment critical from an operational standpoint? Explain why.
- 7. Is competition precluded because of the existence of patent rights, copyrights, trade secrets, technical data, or other proprietary data? Attach documentation verifying such.
- 8. If procuring replacement parts and/or maintenance services, explain whether or not replacement parts and/or services can be obtained from any other sources? If not, is the proposed firm the only authorized or exclusive dealer/distributor and/or service center? If so, attach letter from manufacturer.

MBE/WBE COMPLIANCE PLAN

1. All submissions must contain detailed information about how the proposed firm will comply with the requirements of the City's Minority and Women Owned Business program. All submissions must include a complete C-1 and D-1 form, which is available on the Procurement Services page on the City's intranet site.

OTHER (tc "OTHER")

{te ""

Explain other related considerations and attach all applicable supporting documents (an approved Information Technology Strategy Committee (ITSC) form, an approved Request for Individual Contract Services form, etc.)

REVIEW AND APPROVAL(tc "REVIEW AND APPROVAL")

{te ""}

This form must be signed by both the Originator of the request and approved by the Department Head or authorized designee. After review and final disposition from the Board, this form will be stamped to indicate the final disposition and signed by the Chairperson of the Board of authorized designee. (to "This form must be signed by both the Originator of the request and approved by the Department Head or authorized designee. After

	DPS	PROJ	ECT	CHE	CKL	IST
--	-----	------	-----	-----	-----	-----

For DPS	Use Only
Date Received	ŕ
Date Returned	
Date Accepted	
CA/CN's Name _	

GENERAL INFORMATION: Date: 9-14-06 REQ No.: 29943 Specification No.: 50862 PO No.: (if known):				j	Contact Pe Tel: 4 X 59 Project Man Tel:	190Fax: lager: Fax:		E-mai	l:			
	ation No. Descript	.: (if known :ion: ្ក		C	_	orevious PC	•	,	۵.,	_1	P	
Profe	SSION	al Ser	<u>vices</u>	TOT (UZNa	ilting	Woy	rk o	$\sqrt{2}$	·acle	tau	TON +
FUNDIN Cit Sta Fed	y:	Corpor	Fransit	Bond DO1 FTA	i [/Highway		nterprise AA	=	Grant* Grant* Grant*		Other Other Other	J
LINE	FY	FUND	DEPT	ORGN	APPR	ACTV	OBJT	PROJE	ECT R	PTG	\$ DOL	
01	06	100	099	4427	0154		220154				3 636	
	***************************************											7
		her Terms and		HE APPROVE that may app		ND APPLICA	TION ARE R		ed Valu	e \$ - }	630	, 00 d
Attace Attace IMPOR COMPLET The follow A clear coprospect	STATEM THE SPINISH SERVICE SPI	IENT: Detailed So THIS IS A CR ECIFIC SCOP Moral descrip n of all anti- ors, special	rope of Se ITICAL PO E REQUIRE IDIO OF WHI COPATED ST	ervices and/ ervices and/ ervices and/ ents as the state of the state	or Specific UR SUBMIT SET FORTH included in a products,	TAL. IN ORD IN THE SUPP IS Scope of Se including, to project, loca	ER FOR DP LEMENTAL Wrices or Sp ime frame Stions, anti	S TO ACC CHECKLI	EPT YOUI ST FOR TI n: Dielion, S	R SUBMI HAT UNI	TTALYOL T. qualifical	MUST
Attace At	STATEM thed is a li RTANT: TE THE SPI ties rights a get ties criptio tive yendi to any app	IENT: Detailed So THIS IS A CR ECIFIC SCOP Inneral descript In of all anti- Discable City	ope of Se ITICAL PO- E REQUIRI Stien of wh cipated so requirem	ervices and/ ervices and/ ervices and/ ements As s at should be in ervices and ents or need to or state/	or Specific for Specific for Submitt set FORTH included in a products, ds of the p deteral reg	tation TAL, IN ORD IN THE SUPP Scope of Se including, ti project, loca ulation or s	ER FOR DP LEMENTAL Wrices or Sp ime frame Stions, anti	S TO ACC CHECKLI	EPT YOUI ST FOR TI n: Dielion, S	R SUBMI HAT UNI	TTALYOL T. qualifical	MUST
Attace Attace Attace IMPOR COMPLET The follow A clear co prospect citation co TYPE O	and any old STATEM thed is a li RTANT: TE THE SPI viling is a ge descriptio dive vendi of any app F PROCU NEW REI ⊠Blanke	IENT: Detailed So THIS IS A CR ECIFIC SCOP INNER I DETAIL THIS IS A CR ECIFIC SCOP INNER I DETAIL THIS IS A CR ECIFIC SCOP INNER I DETAIL THIS IS A CR ECIFIC SCOP INNER I DETAIL THIS INN	ope of Se iffical PO E REQUIRI otion of whicipated so requirem y ordinant REQUES	ervices and/ ervices and/ ervices and/ ents as the state of the state	or Specific or Specific or Specific or Submit SET FORTH included in a products, ds of the p lederal reg all that app MOD Tir Ve	tation TAL, IN ORD IN THE SUPP Scope of Se including, ti project, loca ulation or s	er FOR OP LEMENTAL invices or Sy ime frame ations, anti- tatute.	S TO ACC CHECKLI Decidication for company	EPT YOUI ST FOR TI n: pietion, s participat	R SUBMI HAT UNI pecial c ing use	TTALYOL T. qualifical r depart	MUST
Attace Attace MPOR COMPLET The follow A clear correspect circulation corresponding TYPE O	and any old STATEM thed is a li STANT: TE THE SPI ving is a green securition by a vendo of any appl F PROCU NEW REC Standa Standa	IENT: Detailed So THIS IS A CR ECIFIC SCOP INNER I DETAIL THIS IS A CR ECIFIC SCOP INNER I DETAIL THIS IS A CR ECIFIC SCOP INNER I DETAIL THIS IS A CR ECIFIC SCOP INNER I DETAIL THIS INN	ope of Se iffical Pool E REQUIRI stion of who cipated so requirem y ordinand REQUES	ervices and/ ervices and/ ervices and/ ements As s at should be in ervices and ents or need to or state/	or Specific or Specific or Specific or Submitt SET FORTH included in a products, ds of the p lederal reg All that appr Tir Ve Sc Ott	tation TAL, IN ORD IN THE SUPP IN Scope of Se including: ti project, local culation or s I/AMENDMI THE Extension THE Change THE CH	er FOR OP LEMENTAL invices or Sy ime frame ations, anti- tatute.	s to Acc CHECKLI pecification for comp cipated p	EPT YOUI ST FOR TI n: Dietlon, s Diarticipat	R SUBMI HAT UNI pecial c ing use	TTALYOL T. qualifical r depart	MUST

PU079G_Pre-Appd_Req_DPS_Schedul ed_Dept_Burst_APSRPT1.rep Page 1 of 1 Run 09/09/2006 16:08

CITY OF CHICAGO PURCHASE REQUISITION

Copy (Department)

DELIVER TO:

027- FIN 7FL

33 N. LA SALLE ST. 7TH FLOOR Chicago, IL 60602 **REQUISITION: 29963**

PAGE: 1

DEPARTMENT: 27 - DEPARTMENT OF FINANCE

PREPARER:

Scott M Hoffman

NEEDED:

APPROVED: 9/8/2006

REQUISITION DESCRIPTION

REQUEST PROFESSIONAL SERVICES CONTRACT FOR AVID CONSULTING, LLC FOR WORK ON ORACLE PAYROLL SYSTEM. THREE YEAR CONTRACT FOR A TOTAL OF \$630,000. ANY FURTHER QUESTIONS CONTACT MICHELE PRICE 744-5990. SPECIFICATION NUMBER: 50862

COMMODITY INFORMATION

TOTAL COST	NIT COST	IOM UI	NTITY U	QUA							NE ITEM
0.00	0.00	JSD	1.00 L								96120
										ring	CONSUL
	man	cott M Hoff	ED BY: S	REQUESTE		;	TING, LLC	VID CONSULT	OOR: A	TED VENI	SUGGES
Dist. Amt.	FUTR	GENRL	RPT CAT	PROJECT	ACTV	ACCNT	APPR	COST CTR	FUND	BFY	DIST
	0000	00000	000000	00000000	0000	220154	0154	0994427	0100	006	1
0.00											

REQUISITION TOTAL:

0.00

PROCUREMENT HISTORY

- Requirement was to obtain consultants with Oracle Payroll Module
 implementation experience to assist with the City of Chicago's implementation.
 Initially, Oracle Corporation retained Avid Consulting, LLC's services in
 February 2001. The Oracle Payroll implementation date was extended and AVID
 Consulting LLC's services were transferred to GMS Consulting in March 2002.
 AVID CONSULTING LLC's services were then transferred to Keane Consulting
 in May 2005 for the implementation of the Oracle Payroll module. Since
 implementation, Avid Consulting has been providing services as a sub contractor
 to Keane Consulting assisting with timely implementation of system
 enhancements, problem resolution, and documenting City payroll processes which
 Keane's limited resources could not support.
- 2. This is a first time requirement.
- 3. No attempts have been made for competitive bid due to the experience needed to provide the level of service required for this engagement. Avid is knowledgeable in every aspect of the City's payroll system.
- 4. No research has been done
- 5. This is a request for a three-year contract with option to renew/extend.
- 6. Future competitive bidding is possible.

ESTIMATED COST

- 1. Estimated cost for this requirement is \$630,000. 3-year contract for 28 hours per week at \$150 per hour.
- 2. Estimated cost by fiscal year is \$210,000.
- 3. 28 hours per week for 50 weeks per year at \$150 per hour.
- 4. The Contractor and City have a significant investment in the knowledge possessed by the Contractor. The Contractor has been involved with the Finance Department for 5 years and has an extensive knowledge of City Payroll Operations. In addition, the Contractor has a strong knowledge of the Oracle Payroll module. The City benefits from not having to incur the cost of comparable training to another resource on the City's Payroll Operations.
- 5. The price reflects a reduction from the billing rate charged by Keane Consulting and also is a market rate for comparable consulting services.

SCHEDULE REQUIREMENTS

The schedule was created by reviewing the new functionality being distributed in the Oracle Payroll module, legislative deadlines set by the Internal Revenue Service (IRS) and Social Security Administration (SSA) and the semi-monthly payroll processing schedule.

Specifications are available as provided in the below schedule. The proposed Contractor is not the only firm able to perform the tasks in the schedule. However, the proposed Contractor is presently on-site and has been providing support to the

City Finance Department. In addition, the proposed Contractor can begin working on the scheduled requirements immediately. This will allow the City to implement new functionality, continue processing semi-monthly payrolls on a timely basis and meet legislative deadlines without any loss in service.

Required Schedule by Delivery Date:

- Provide support on Oracle Payroll application issues for each semi-monthly payroll run. There are a minimum of four (4) payroll runs processed each month.
- Implementation of the CHIPPS Retro payments by end of Q4 2006.
- Testing and implementation of new garnishment architecture by Q4 2006
- Analysis of issues with check reversals by Q4 2006. Testing and development of strategies for implementation of new procedures by Q1 2007.
- Analysis of new functionality in mandatory upgrades released by Oracle Corporation. In addition, testing and development of strategies for implementation of new functionality on-going.
- Provide assistance with the development, testing and implementation of new earnings and deductions such as health insurance by Q4 2006.
- Provide assistance with year end processing for timely issuance of W2 (Nov 2006 Feb 2007)
- Provide assistance and input with the development and testing of a new payroll model by Q1 2007.
- Provide assistance with implementation of new payroll model by Q2 2007.
- Provide analysis and assistance with implementation of Oracle Workflow for the Oracle Payroll module by Q2 2007. If the analysis is favorable, Oracle Workflow will allow the Finance Department to automate the payroll process. This automation could result in less manual intervention to submit all of the processes to successfully produce checks and direct deposit transactions.
- Provide analysis and assistance in the implementation of the seeded Payroll Exception Reporting by Q4 2006. Our analysis will identify if there are any reports which would be helpful for timely error identification and resolution during the payroll processing cycle.
- The year-end process is being run each pay period to identify and resolve errors prior to December 16, 2006. Provide assistance with error identification and error resolution. In addition, assist City of Chicago staff with the documentation of procedures.
- Provide analysis and assistance with the creation of new earnings and/or deduction elements.
- Provide analysis and assistance with the preparation and documentation of business continuity procedures for CHIPPS.
- Other requests as they are identified.
- Provide additional resources as needed.

Impact of delays for competitive bidding on City Operations:

Paper W2's must be distributed to employees by Jan 31, 2007 and the magnetic file must be sent to the Social Security Administration by March 31, 2007. Mandatory upgrades are released every quarter and must be implemented before the next quarter.

EXCLUSIVE AND UNIQUE CAPABILITY

- 1. The AVID CONSULTING, LLC consultant has a Certified Payroll Professional (CPP) designation. In addition, the consultant has over 11 years experience with the Oracle HRMS product. The consultant was employed as a consultant implementing the Oracle Payroll module for Oracle Corporation for close to 5 five years. In addition, the consultant has completed 5 implementations with large-scale companies. The consultant also has 5 years experience with the City of Chicago Payroll Department and has a thorough understanding of City policies and procedures related to payroll.
- 2. Yes, the consultant has worked with the Oracle HRMS application since its inception in 1994 and has a broad depth of knowledge regarding the application.
- 3. Intimate involvement with the City of Chicago payroll departments for the Oracle Payroll implementation since 2001. The consultant has extensive knowledge of City of Chicago business processes, rules and policies related to payroll and Human Resources.
- 4. N/A
- 5. The extensive knowledge of the Oracle Payroll application and the knowledge of City policies allow the consultant to rapidly understand business issues and provide timely recommendations for new business issues. During the payroll processing window time is of the essence for error resolution. The consultant is able to quickly assess errors and provide timely solutions so that the City is able to complete payrolls on a timely basis.
- 6. N/A
- 7. N/A
- 8. N/A

MBE/WBE Compliance plan

AVID CONSULTING, LLC is a certified MBE/WBE

COST PROPOSAL

- Estimated cost for this requirement is \$630,000. 3-year contract for 28 hours per week at \$150 per hour.
- Estimated cost by fiscal year is \$210,000.
- 28 hours per week for 50 weeks per year at \$150 per hour.
- N/A
- The price reflects a reduction from the billing rate charged by Keane Consulting and also is a market rate for comparable consulting services.

SCOPE OF SERVICES

- Provide support on Oracle Payroll application issues for each semi-monthly payroll run. There are a minimum of four (4) payroll runs processed each month.
- Implementation of the CHIPPS Retro payments by end of Q4 2006.
- Testing and implementation of new garnishment architecture by Q4 2006
- Analysis of issues with check reversals by Q4 2006. Testing and development of strategies for implementation of new procedures by Q1 2007.
- Analysis of new functionality in mandatory upgrades released by Oracle Corporation. In addition, testing and development of strategies for implementation of new functionality on-going.
- Provide assistance with the development, testing and implementation of new earnings and deductions such as health insurance by Q4 2006.
- Provide assistance with year end processing for timely issuance of W2 (Nov 2006 Feb 2007)
- Provide assistance and input with the development and testing of a new payroll model by Q1 2007.
- Provide assistance with implementation of new payroll model by Q2 2007.
- Provide analysis and assistance with implementation of Oracle Workflow for the Oracle Payroll module by Q2 2007. If the analysis is favorable, Oracle Workflow will allow the Finance Department to automate the payroll process. This automation could result in less manual intervention to submit all of the processes to successfully produce checks and direct deposit transactions.
- Provide analysis and assistance in the implementation of the seeded Payroll Exception Reporting by Q4 2006. Our analysis will identify if there are any reports which would be helpful for timely error identification and resolution during the payroll processing cycle.
- The year-end process is being run each pay period to identify and resolve errors prior to December 16, 2006. Provide assistance with error identification and error resolution. In addition, assist City of Chicago staff with the documentation of procedures.

- Provide analysis and assistance with the creation of new earnings and/or deduction elements.
- Provide analysis and assistance with the preparation and documentation of business continuity procedures for CHIPPS.
- Other requests as they are identified.
- Provide additional resources as needed.

SCHEDULE D-1

Affidavit of MBE/WBE Goal Implementation Plan

		Contract Name
	-	Specification No
State	of	IIINOIS COLLEGE
Cour	nty (City	of COOK (Chicago)
I HEF		ECLARE AND AFFIRM that I am duly authorized representative of:
	AVI	D CONSULTING LLC Name of Bigler/Proposer
	that I ha	Name of Bigler/Proposer ive personally reviewed the material and facts set forth herein describing our proposed plan to achieve the bals of this contract.
All M	BE/WBE	firms included in this plan have been certified as such by the City of Chicago (Letters of Certification Attached).
l.	Dire	ct Participation of MBE/WBE Firms
	with	e: The bidder/proposer shall, in determining the manner of MBE/WBE participation, first consider involvement MBE/WBE firms as joint venture partners, subcontractors, and suppliers of goods and services directly related to performance of this contract.)
	A. of the	If bidder/proposer is a certified MBE or WBE firm, attach copy of City of Chicago Letter of Certification. (Certification of the bidder/proposer as a MBE satisfies the MBE goal only. Certification bidder/proposer as a WBE satisfies the WBE goal only.)
	В.	If bidder/proposer is a joint venture and one or more joint venture partners are certified MBEs or WBEs, attach copies of Letters of Certification and a copy of Joint Venture Agreement clearly the role of the MBE/WBE firm(s) and its ownership interest in the joint venture.
	C.	MBE/WBE Subcontractors/Suppliers/Consultants:
		1. Name of MBE/WBE:
		Address:
		Contact Person: Phone:
		Dollar Amount Participation \$
		Percent Amount of Participation:
		Schedule C-1 attached? Yes No*

*(see next page)

2.	Name of MBE/WBE:					
	Address:					
	Contact Person:		_Phone:			
	Dollar Amount Participation \$					
	Percent Amount of Participation	on:			_%	•
	Schedule C-1 attached?	Yes		No		*
3.	Name of MBE/WBE:					
	Address:					
	Contact Person:		_Phone:			
	Dollar Amount Participation \$			·	_	
	Percent Amount of Participation	on:			_%	
	Schedule C-1 attached?	Yes	-	No		*
4.	Name of MBE/WBE:					and the second s
	Address:					
	Contact Person:		_Phone:			
	Dollar Amount Participation \$_				na	
	Percent Amount of Participatio	n:			_%	
	Schedule C-1 attached?	Yes		No	····	*
5.	Name of MBE/WBE:					
	Address:					
	Contact Person:		_Phone:			
	Dollar Amount Participation \$_				-	
	Percent Amount of Participatio	n:		J	_%	
	Schedule C-1 attached?	Yes		No		*

- 6. Attach additional sheets as needed.
- * All Schedule C-1s and Letters of Certification not submitted with bid/proposal must be submitted so as to assure receipt by the Contract Administrator within three (3) business days after bid opening (or proposal due date.)

II.	Indirect Participation of MBE/WBE Firms / V / / T
	(Note: This section need not be completed if the MBE/WBE goals have been met through the direct participation
	outlined in Section I. If the MBE/WBE goals have not been met through direct participation, contractor will be
	expected to demonstrate that the proposed MBE/WBE direct participation represents the maximum achievable under
	the circumstances. Only after such a demonstration will indirect participation be considered.)

MBE/WBE Subcontractors/Suppliers/Consultants proposed to perform work or supply goods or services where such performance does not directly relate to the performance of this contract:

A.	Name of MBE/WBE:						
	Address:						
	Dollar Amount Participation \$						
	Schedule C-1 attached? Yes	*					
В.	Name of MBE/WBE:						
	Contact Person:	Phone:					
	Dollar Amount Participation \$						
	Percent Amount of Participation:	%					
	Address: Contact Person: Dollar Amount Participation \$ Percent Amount of Participation: Schedule C-1 attached? Yes	*					
C.	Name of MBE/WBE:						
	Address:						
	Dollar Amount Participation \$						
	Percent Amount of Participation:	%					
	Contact Person: Dollar Amount Participation \$ Percent Amount of Participation: Schedule C-1 attached? Yes	*					
D.	Name of MBE/WBE:						
	Address:						
	Dollar Amount Participation \$						
	Percent Amount of Participation:	%					
	Contact Person: Dollar Amount Participation \$ Percent Amount of Participation: Schedule C-1 attached? Yes	*					
E.	Attach additional sheets as needed.						

* All Schedule C-1s and Letters of Certification not submitted with bid/proposal must be submitted so as to assure receipt by the Contract Administrator within three (3) business days after bid opening (or proposal due date).

Summary of MBE/WBE Proposal: III. MBE Proposal MBE Direct Participation (from Section I.) **Dollar Amount Percent Amount MBE Firm Name** \$ 630,000 100 AVID CONSULTING, LLC **Total Direct MBE Participation** 2. MBE Indirect Participation (from Section II.) **Dollar Amount Percent Amount MBE Firm Name Total Indirect MBE Participation** WBE Proposal B. WBE Direct Participation (from Section I.) **Dollar Amount Percent Amount WBE Firm Name** 100 AVID COUSULTING, LLC **Total Direct WBE Participation** WBE Indirect Participation (from Section II) 2. Dollar Amount **Percent Amount WBE Firm Name Total Indirect WBE Participation**

To the best of my knowledge, information and belief, the facts and representations contained in this Schedule are true, and no material facts have been omitted.

The contractor designates the following person as their	
Name: WANDA R. BEII	Phone Number: 312-560-4033
I do solemnly declare and affirm under penalties of correct, and that I am authorized, on behalf of the	perjury that the contents of the foregoing document are true and contractor, to make this affidavit.
	Walle R. Bell (July 3, 2006) Signature of Affiant (Date)
State of Illinois	
This instrument was acknowledged be by Wanda R. Bell	efore me on 3 July 2006 (date) (name /s of person/s)
as	(type of authority, e.g., officer, trustee, etc.)
"OFFICIAL SEAL" JOHN NOEL Notary Public, State of Illinois My Commission Expires Nov. 05, 2008	(name of party on behalf of whom instrument was executed). Signature of Notary Public
(Seal)	



City of Chicago Richard M. Daley, Mayor

Department of Procurement Services

Barbara A. Lumpkin Chief Procurement Officer

City Hall, Room 403
121 North LaSalle Street
Chicago, Hinnin 60682
(312) 744-4900
(312) 744-2949 (TTY)
http://www.cityofchicago.org

October 25, 2005

Wanda R. Bell, President AVID Consulting, LLC. 12454 South Wentworth Ave. Chicago, IL. 60628

> Annual Certificate Expires: Vendor Number:

November 1, 2006 50094471

Dear: Ms. Bell:

We are pleased to inform you that AVID Consulting, LLC. has been certified as a MBE/WBE by the City of Chicago. This MBE/WBE certification is valid until November 2010; however your firm must be revalidated annually. Your firm's next annual validation is required by November 1, 2006.

As a condition of continued certification during this five year period, you must file a No-Change Affidavit within 60 days prior to the date of expiration. Failure to file this Affidavit will result in the termination of your cartification. Please note that you must include a copy of your most current Federal Corporate Tax Return. You must also notify the City of Chicago of any changes in ownership or control of your firm or any other matters or facts affecting your firm's eligibility for certification.

The City may commence action to remove your firm's eligibility if you fail to notify us of any changes of facts affecting your firm's certification or if your firm otherwise fails to cooperate with the City in any inquiry or investigation. Removal of eligibility procedures may also be commenced if your firm is found to be involved in bidding or contractual irregularities.

Your firm's name will be listed in the City's Directory of Minority Business Enterprises and Women Business Enterprises in the specialty area(s) of:

Computer and Payroll Software Consulting

Your firm's participation on City contracts will be credited only toward MBE/WBE goals in your area(s) of specialty. While your participation on City contracts is not limited to your specialty, credit toward MBE/WBE goals will be given only for work done in the specialty category.

Thank you for your continued interest in the City's Minority and Women Business Enterprise Programs.

Sincerely,

David Grossman

Managing Deputy, Certification and Compliance

DG/WId



